



JOHN R. KASICH  
GOVERNOR  
STATE OF OHIO

## **CREATING A MORE EFFICIENT AND EFFECTIVE STATE GOVERNMENT**

### *Making State Agencies and Their Programs More Efficient Cuts Costs and Improves Public Services*

From its beginning, Governor John R. Kasich's administration worked to restrain the growth of state government spending and improve public services by reducing bureaucratic waste and making state agencies more efficient in their service to customers.

- **Making Common-Sense Reforms to Streamline Government:** The Kasich Administration made important strides to reduce state agency costs and better organize the way government works, such as combining the Department of Alcohol and Drug Addiction Services with the Department of Mental Health, merging the Division of Watercraft with Ohio State Parks and consolidating duplicative operations in the E-Tech Ohio Commission, Medical Transportation Board, State Architect's Office and Cultural Facilities Commission, among others. The Department of Youth Services and Department of Rehabilitation and Correction began sharing business-office services to drive efficiency and overhead savings, while similar back-office consolidation reduced overhead costs for the departments of Aging and Health.
- **Using a Data-Driven Approach to Improve Efficiency in State Government:** Gov. Kasich embraced Lean Six Sigma, a data-driven approach to eliminating inefficiencies by making government services simpler, faster, better and less costly. His administration undertook more than 300 Lean Six Sigma process-improvement projects in 43 state agencies, boards and commissions – driving savings of tens of millions of dollars when the new processes and other improvements are fully implemented.
- **Right-sizing State Government:** The number of state employees was reduced by 12 percent over the course of Gov. Kasich's two terms. Today there are nearly 7,000 fewer state employees on the public payroll than when the governor took office – reductions made while at the same time improving the efficiency and effectiveness of state services.
- **Restraining the Growth of State Government:** In addition to a significant cut in the number of state employees, Gov. Kasich held the line on spending of taxpayer dollars. Over his eight years, total government spending grew by just 2.2% per year on average. In 12 years prior to the Kasich Administration (FY1999-11), average yearly spending grew at nearly double that rate (4.2%).
- **Removing Burdensome Regulations:** On his first day in office, Gov. Kasich signed an Executive Order creating the "Common Sense Initiative" (CSI) to eliminate excessive or duplicative rules and regulations that stand in the way of job creation. As a result, more than 13,000 rules were reviewed with more than one-half being amended or rescinded.

